

# PRESTO

*Notice of  
Annual  
Meeting  
and  
Proxy  
Statement*

*Annual Meeting of Stockholders  
May 17, 2022*

Please sign and return the  
enclosed proxy card promptly.

*National Presto Industries, Inc.  
3925 North Hastings Way  
Eau Claire, Wisconsin 54703*



**National Presto Industries, Inc.**  
**Eau Claire, Wisconsin 54703**

**April 12, 2022**

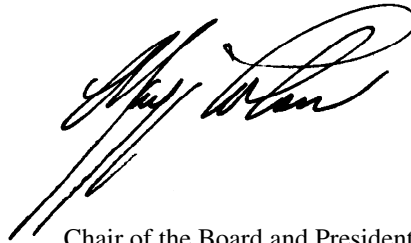
Dear Stockholder:

We invite you to attend our annual meeting of stockholders. We will hold the meeting at our offices in Eau Claire on May 17, 2022, at 2:00 p.m. (CDT). COVID-19 or coronavirus appears to be waning and is not expected to be a concern for the upcoming meeting. Should a new strain emerge, however, we reserve the right to implement safety protocols for the annual meeting as we deem prudent or as required by any applicable laws or government orders. If we determine that an alternative date, time, method, and/or location of our annual meeting is advisable or necessary, we will announce our decision and alternative arrangements in advance of the annual meeting.

We sincerely hope that you will be able to be present to meet the management of your company, see any new products that may be displayed at the meeting, and vote on the items of business described in the enclosed Notice of Annual Meeting of Stockholders and Proxy Statement. If, however, you are unable to attend the meeting in person, we urge that you participate by voting your stock by proxy. You may cast your vote by signing and returning the enclosed proxy card.

Enclosed with this proxy, you should have received our annual report for 2021, which contains a description of our business and includes audited financial statements for that year. If you did not receive a copy of the 2021 annual report, a copy will be made available at no charge by contacting us at 1-800-945-0199.

We are always pleased to hear from our stockholders. If you cannot be present in person at the meeting, we would be happy to have your letters expressing your viewpoints on our products and businesses or to answer any questions that you might have regarding your company.

A handwritten signature in black ink, appearing to read "Mike Dean", written in a cursive style.

Chair of the Board and President



**NATIONAL PRESTO INDUSTRIES, INC.**  
**3925 North Hastings Way**  
**Eau Claire, Wisconsin 54703**

**Notice of Annual Meeting of Stockholders**

TO THE STOCKHOLDERS OF NATIONAL PRESTO INDUSTRIES, INC.:

The Annual Meeting of Stockholders of National Presto Industries, Inc. will be held at the offices of National Presto, 3925 North Hastings Way, Eau Claire, Wisconsin 54703, on Tuesday, May 17, 2022, at 2:00 p.m. (CDT), for the following purposes:

- (1) to elect Richard N. Cardozo and Patrick J. Quinn as directors each for a three-year term ending at the annual meeting to be held in 2025;
- (2) to ratify the appointment of RSM US LLP as our independent registered public accounting firm for the fiscal year ending December 31, 2022; and
- (3) to transact such other business as may properly come before the meeting.

Stockholders of record at the close of business on March 25, 2022, will be entitled to vote at the meeting and any adjournment thereof. Although we do not expect that the meeting will be affected by COVID-19 or coronavirus, it is possible that a new strain could have an impact. If we determine that an alternative date, time, method, and/or location of our annual meeting is advisable or necessary, we will announce our decision and alternative arrangements in advance of the annual meeting.

Douglas J. Frederick  
Secretary

**April 12, 2022**

**IMPORTANT NOTICE REGARDING THE AVAILABILITY  
OF PROXY MATERIALS FOR THE ANNUAL MEETING OF  
STOCKHOLDERS ON MAY 17, 2022**

Our Notice of Annual Meeting of Stockholders, Proxy Statement, and  
2021 Annual Report on Form 10-K are available on the National  
Presto website at [www.gopresto.com/proxy/](http://www.gopresto.com/proxy/).



**April 12, 2022**

**NATIONAL PRESTO INDUSTRIES, INC.**

**3925 North Hastings Way  
Eau Claire, Wisconsin 54703**

**PROXY STATEMENT**

**ANNUAL MEETING OF STOCKHOLDERS TO BE HELD ON MAY 17, 2022**

The accompanying proxy is solicited by the Board of Directors of National Presto Industries, Inc. (the “Company”), for use at the Annual Meeting of Stockholders to be held at 3925 North Hastings Way, Eau Claire, Wisconsin 54703, on May 17, 2022, at 2:00 p.m. (CDT) (the “Annual Meeting”), and any adjournment thereof. When such proxy is properly executed and returned, the shares it represents will be voted at the meeting and at any adjournment thereof. Any stockholder giving a proxy has the power to revoke it at any time before it is voted. Presence at the meeting of a stockholder who has signed and returned a proxy does not alone revoke that proxy. The proxy may be revoked by returning a later dated proxy, giving written notice of revocation to the Secretary of the Company, or attending the Annual Meeting and voting in person.

At the Annual Meeting, stockholders will be asked:

- (1) to elect Richard N. Cardozo and Patrick J. Quinn as directors each for a three-year term ending at the annual meeting to be held in 2025;
- (2) to ratify the appointment of RSM US LLP as our independent registered public accounting firm for the fiscal year ending December 31, 2022; and
- (3) to transact such other business as may properly come before the meeting.

Only stockholders of record as of the close of business on March 25, 2022, will be entitled to vote at the Annual Meeting. Only those stockholders, persons holding proxies from such stockholders, beneficial owners of shares who demonstrate that they are in fact beneficial owners, representatives of the media, and other guests who are invited by the management of the Company may attend the Annual Meeting. If you hold your shares through a broker or otherwise in street name, please bring a brokerage statement or a letter from a bank or broker confirming ownership as of the record date and valid photo identification. COVID-19 or coronavirus appears to be waning and is not expected to be a concern for the upcoming meeting. Should a new strain emerge, however, we reserve the right to implement safety protocols for the annual meeting as we deem prudent or as required by any applicable laws or government orders. If we determine that an alternative date, time, method, and/or location of our annual meeting is advisable or necessary, we will announce our decision and alternative arrangements in advance of the annual meeting.

The presence in person or by proxy of holders of a majority of the shares of stock entitled to vote at the Annual Meeting will constitute a quorum for the transaction of business. Abstentions and proxies submitted by brokers who do not have authority to vote on certain matters will be considered “present” at the Annual Meeting for purposes of determining a quorum. The proxy materials were first mailed to stockholders on or about April 12, 2022.

Under the New York Stock Exchange (NYSE) rules, if a broker holds a beneficial owner’s shares in its name and does not receive voting instructions from the beneficial owner, the broker has discretion to vote these shares on certain routine matters, including ratification of the appointment of RSM US LLP as the Company’s independent registered public accounting firm. On non-routine matters, however, the broker must receive voting instructions from the beneficial owner, as it does not have discretionary voting power for these particular items. Non-routine matters include the election of directors. So long as the broker has discretion to vote on at least one proposal, these “broker non-votes” are counted toward establishing a quorum. When voted on routine matters, broker non-votes are counted toward determining the outcome of that routine matter.

Directors are elected by a plurality of the votes cast, which means the individual receiving the largest number of votes will be elected director as chosen in the election. Therefore, shares voted as “withhold authority to vote” will have no effect on the election of the director.

Approval of each of the other proposals at the Annual Meeting requires the affirmative approval of a majority of the votes cast. Abstentions do not constitute a vote “for” or “against” the proposal and will be disregarded in the calculation of votes cast.

If a stockholder signs and returns a proxy card without specifying how to vote the shares, the person named as proxy on the proxy card will vote the shares **FOR** the election of the director nominees, and **FOR** the ratification of RSM US LLP as the Company’s independent registered public accounting firm.

### VOTING SECURITIES AND PRINCIPAL HOLDERS THEREOF

The Company has 7,077,815 shares of common stock outstanding and entitled to vote as of the close of business on the record date, March 25, 2022. Each share of common stock is entitled to one vote.

The following table sets forth information as to beneficial ownership of the Company’s common stock as of the record date by (i) each person known to the Company to hold more than 5% of such stock, (ii) each director, (iii) each named executive officer in the Summary Compensation Table, and (iv) all directors and officers as a group. Unless otherwise indicated, all stockholders listed in the table have sole voting and investment power with respect to the shares owned by them.

Beneficial Owner	Amount and Nature of Beneficial Ownership	Percent of Common Stock
Maryjo Cohen	1,827,694 <sup>(1)</sup>	25.8%
BlackRock, Inc. 55 East 52nd Street New York, NY 10055	884,384 <sup>(2)</sup>	12.5%
The Vanguard Group, Inc. 100 Vanguard Blvd. Malvern, PA 19355	547,166 <sup>(3)</sup>	7.7%
Douglas J. Frederick	145,715 <sup>(4)</sup>	2.1%
Randy F. Lieble	8,734 <sup>(5)</sup>	*
Richard N. Cardozo	3,022 <sup>(6)</sup>	*
Richard L. Jeffers	2,156 <sup>(7)</sup>	*
Jeffery A. Morgan	1,990 <sup>(7)</sup>	*
Joseph G. Stienessen	1,604 <sup>(8)</sup>	*
David J. Peuse	1,439 <sup>(7)</sup>	*
Patrick J. Quinn	922 <sup>(9)</sup>	*
All officers and directors as a group (9 persons)	1,993,276	28.2%

(\*) Represents less than 1% of the outstanding shares of common stock of the Company.

(1) Includes 1,669,664 shares held in a voting trust, described in the section below captioned “Voting Trust Agreement,” in which Ms. Cohen has sole voting power over all of these shares; 139,453 shares owned by private charitable foundations of which Ms. Cohen is a co-trustee, officer, or director, and as such exercises shared voting and investment powers; 12,386 shares received as restricted stock pursuant to the 2010 Incentive Compensation Plan and 2017 Incentive Compensation Plan; and 6,191 shares held in a 401(k) account that were contributed into the account by the Company through the Company’s matching contribution. Ms. Cohen disclaims beneficial ownership of the shares owned or held in trust for any other person, including family members, trusts, or other entities with which she may be associated.

(2) Based on a Schedule 13G/A filed with the SEC on January 27, 2022, reporting sole voting power with respect to 865,891 shares and sole dispositive power with respect to 884,384 shares.

(3) Based on a Schedule 13G/A filed with the SEC on February 10, 2022, reporting shared voting power with respect to 3,844 shares, sole dispositive power with respect to 538,962 shares, and shared dispositive power with respect to 8,204 shares.

(4) Includes 137,781 shares owned by a private charitable foundation of which Mr. Frederick is a co-trustee and officer and as such exercises shared voting and investment powers; 6,762 shares received as restricted stock pursuant to the 2010 Incentive Compensation Plan and 2017 Incentive Compensation Plan; and 1,172 shares held in a 401(k) account that were contributed into the account by the Company through the Company’s matching contribution. Mr. Frederick disclaims beneficial ownership of the shares owned by the private charitable foundation.

(5) These figures include shares received as restricted stock pursuant to the 2010 Incentive Compensation Plan and 2017 Incentive Compensation Plan as well as shares of common stock that are owned by Mr. Lieble in an IRA, and in the Lieble Family Rev. Trust.

(6) These figures include shares owned by Richard N. Cardozo Family Trust, his SEP and Roth IRAs, and the Arlene Cardozo By-Pass Trust.

(7) These figures include shares received as restricted stock pursuant to the 2010 Incentive Compensation Plan and 2017 Incentive Compensation Plan as well as shares of common stock that are owned by the individuals in their 401(k) accounts and that were contributed into such accounts by the Company through the Company’s matching contribution.

(8) These figures include shares owned by Joseph G. Stienessen SEP IRA.

(9) These figures include shares owned by Patrick J. Quinn and the Patrick J. Quinn and Susan L. Quinn Rev. Trust.



### Delinquent Section 16(a) Reports

Based upon a review of Forms 3, 4, and 5 and any amendments thereto filed with the SEC pursuant to Section 16(a) of the Securities and Exchange Act of 1934, the Company believes the reporting persons have filed timely reports during the fiscal year ended December 31, 2021.

### Voting Trust Agreement

Eleven entities comprising trusts related to the Cohen family and extended family members have entered into a voting trust agreement with respect to the voting of an aggregate of 1,669,664 shares of common stock of the Company. The voting trust agreement will terminate on November 3, 2027, unless sooner terminated by the voting trustee or unanimous written consent of all the parties to the voting trust agreement, or unless extended by unanimous written consent by all parties to the agreement. The voting trustee under the agreement is Maryjo Cohen. Under the agreement, the voting trustee exercises all rights to vote the shares subject to the voting trust with respect to all matters presented for stockholder action.

### Equity Compensation Plan Information

Plan Category	Number of securities to be issued upon exercise of outstanding options, warrants, and rights	Weighted-average exercise price of outstanding options, warrants, and rights	Number of securities remaining available for future issuance under equity compensation plans <sup>(1)</sup>
Equity compensation plans approved by security holders	---	---	120,697
Equity compensation plans not approved by security holders	---	---	---
<b>Total</b>	---	---	120,697

<sup>(1)</sup> Calculations based on the number of shares that have been granted under the 2017 Incentive Compensation Plan (the “2017 Plan”) and not forfeited as of the record date March 25, 2022. The 2017 Plan, which was approved by the stockholders on May 16, 2017, provides 150,000 shares for grants. It replaced the Incentive Compensation Plan that was adopted by the stockholders on May 18, 2010 (the “2010 Plan”). With the adoption of the 2017 Plan, the shares remaining under the 2010 Plan were no longer available for grant.

**PROPOSAL NUMBER 1**  
**ELECTION OF DIRECTORS**

Two directors will be elected at the Annual Meeting each for a three-year term expiring at the 2025 Annual Meeting. The Restated Articles of Incorporation (as amended) of the Company currently provide for five directors, divided into three classes with two classes of two directors and one class of one director and the term of office of one class expiring each year. At each Annual Meeting, successors of the class whose term of office expires in that year are elected for a three-year term. The nominee(s) who receive the highest number of votes will be elected director(s) of the Company for the three-year term commencing at the Annual Meeting. Upon recommendation of the Nominating/Corporate Governance Committee, the Board of Directors have nominated Patrick J. Quinn and Richard N. Cardozo each for a term that will expire at the annual meeting to be held in 2025.

The Company believes that the nominees will be able to serve; but should one or both nominees be unable to serve as directors, the proxies will be voted for the election of such substitute nominee(s) as the Board may propose.

**Information Concerning Directors and Nominees**

All our directors bring to our Board a wealth of leadership experience. The process undertaken by the Nominating Committee in recommending qualified director candidates is described below under “Corporate Governance.” Information about each Board nominee and each other member of the Board, including certain individual qualifications and skills of our directors that contribute to the Board’s effectiveness as a whole, is provided below.

Name	Age	Business Experience	Director Since
<i>Nominees for Election to the Board – For A Term Ending 2025</i>			
Richard N. Cardozo	86	Professor Emeritus, Carlson School of Management, University of Minnesota; Retired Chairman, Brownstone Distributing; Former Principal, CPE Associates, Inc., a consulting firm.	1998
<p>Mr. Cardozo has an extensive academic background in and practical knowledge of management. That background, along with his experience, knowledge and long-standing service as a director of the Company and former Chairman of Brownstone Distributing are invaluable to Board discussions, judgments required for decision-making that is in the best long-term interest of the Company and its stockholders, and to the fulfillment of his positions on the Audit, Nominating, and Compensation Committees.</p>			
Patrick J. Quinn	72	Former Chairman and President, Ayres Associates, Inc., an engineering firm, from January 2001 and April 2000 respectively, until his retirement in December 2010. Director of certain funds of Wisconsin Capital Management (a regulated mutual fund company). Mr. Quinn serves as a director of Future Wisconsin Housing Funds, Inc. (non-profit housing owner/developer), and is a former director of the Eau Claire Community Foundation (non-profit).	2001
<p>Mr. Quinn’s executive experience and business acumen, together with his 21 years of service as a director of the Company, are invaluable to Board discussions, judgments required for decision-making that is in the best long-term interest of the Company and its stockholders, and to the fulfillment of his positions on the Audit, Nominating, and Compensation Committees.</p>			
<i>Director Continuing In Office – For A Term Ending 2024</i>			
Maryjo Cohen	69	Chair of the Board, President and Chief Executive Officer of the Company since May 1994.	1988

Ms. Cohen’s day-to-day leadership and experience as Chief Executive Officer (CEO), as well as her 45 years

as an employee of the Company, are invaluable to Board discussions and judgments required for decision-making that is in the best long-term interest of the Company and its stockholders.

***Directors Continuing In Office – For A Term Ending 2023***

Randy F. Lieble	68	Director from December 2006 to August 2007 and December 2008 to present. Vice President from October 2004 to August 2007 and September 2008 to September 2019. Chief Financial Officer from November 1999 to August 2007 and September 2008 to September 2019. Treasurer from November 1995 to August 2007 and September 2008 to September 2019. Secretary from January 2009 to November 2009.	2008
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Mr. Lieble’s experience as Chief Financial Officer (CFO) and his 43 years as an employee of the Company during which he had been involved in virtually all phases of the business are invaluable to Board discussions and judgments required for decision-making that is in the best long-term interest of the Company and its stockholders.

Joseph G. Stienessen	77	Retired Certified Public Accountant. Self-employed as an accounting advisor and consultant since July 2007. Former principal with Larson, Allen, Weishair and Company, LLP, a CPA firm, from October 2004 to July 2007; prior to November 2003, Managing Partner of Stienessen, Schlegel and Company, LLC.	2005
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Mr. Stienessen has extensive knowledge and experience in the areas of accounting and finance. His expertise in those areas is invaluable to Board discussions, judgments required for decision-making that is in the best long-term interest of the Company and its stockholders, and to the fulfillment of his positions on the Nominating and Compensation Committees. His background also enables him to act as the financial expert for the Company’s Audit Committee.

**The Board of Directors recommends that stockholders vote FOR the director nominees.**

**Corporate Governance**

During 2021, there were five Board of Directors meetings. Each of the directors attended all of the meetings of the Board of Directors and all meetings of committees on which that director served, with the exception of Mr. Cardozo who did not attend the Audit Committee meeting held on July 30, 2021. All directors attended the 2021 Annual Meeting of Stockholders, with the exception of Mr. Cardozo. The attendance policy for members of the Board of Directors may be reviewed in the Corporate Governance Guidelines document found on the Company’s website located at [www.gopresto.com](http://www.gopresto.com) and is available in print upon request.

The Board of Directors has determined that each of Messrs. Cardozo, Quinn, and Stienessen qualify as an “independent director” as defined by the rules of the New York Stock Exchange. The Board has determined that Messrs. Cardozo, Quinn, and Stienessen do not have a relationship with the Company, other than as a director, and are therefore independent.

The Company has Audit, Compensation, and Nominating/Corporate Governance Committees consisting of Messrs. Cardozo, Quinn, and Stienessen. During 2021, the Audit Committee held five formal meetings. The Board has determined that Mr. Stienessen qualifies as an Audit Committee Financial Expert under SEC rules. The Nominating/Corporate Governance Committee met once in 2021. The Compensation Committee had one meeting in 2021.

The purpose of the Audit Committee is to assist the Board in fulfilling its oversight responsibilities relating to: (1) the integrity of the Company’s financial statements, (2) the Company’s compliance with legal and regulatory requirements, (3) the independent auditor’s qualifications and independence, and (4) the performance of the Company’s internal audit function and independent auditors.

The purpose of the Compensation Committee is to discharge the Board’s responsibilities relating to the CEO’s

compensation and make recommendations regarding the compensation of other executives, including review of the succession plans for the CEO and other senior executives. Activities of the Compensation Committee shall be consistent with the Company's overall direction and purpose regarding executive compensation as set forth in its charter. See also "Compensation Discussion and Analysis" for a further description of the functions performed by the Compensation Committee.

The purpose of the Nominating/Corporate Governance Committee is to identify individuals qualified to become Board members in accordance with the criteria described below and to take such other action consistent with provisions in its charter. The Nominating/Corporate Governance Committee is also responsible for advising the Board on corporate governance matters, which include developing and recommending to the Board corporate governance principles, overseeing the self-evaluation process for the Board and its committees, and such other functions as set forth in its charter.

Charters of the Nominating/Corporate Governance, Compensation, and Audit Committees; the Corporate Governance Guidelines; and the Corporate Code of Conduct are set forth in the Corporate Governance section of the Company's website located at [www.gopresto.com](http://www.gopresto.com) and are available in print upon request.

The Company's Board of Directors has established a process whereby stockholders and other interested parties may send communications to the Board of Directors, as well as to the Presiding Director (Mr. Cardozo) of executive sessions attended by only non-management directors. The Presiding Director may be reached by mailing a letter to: Independent Directors, Attn: Presiding Director, National Presto Industries, Inc., 3925 N. Hastings Way, Eau Claire, WI 54703. The manner in which stockholders and other interested parties can send communications to the Board is set forth in the Corporate Governance section of the Company's website located at [www.gopresto.com](http://www.gopresto.com).

In identifying prospective director candidates, the Nominating/Corporate Governance Committee considers its personal contacts, recommendations from stockholders, and recommendations from business and professional sources, but has not historically paid a fee to any third party. The Nominating/Corporate Governance Committee's policy is to consider qualified candidates for positions on the Board recommended in writing by stockholders. Stockholders wishing to recommend candidates for future Board membership should submit the recommendations in writing to the Secretary of the Company no later than December 13, 2022, (for inclusion of such candidate, if subsequently nominated, in the Company's next Proxy Statement) or February 16, 2023, (for recommending a candidate who, if subsequently nominated, would not be included in the Company's next Proxy Statement) with the submitting stockholder's name and address and pertinent information about the proposed nominees similar to that required by the by-laws in connection with a nomination to be made by stockholders. When evaluating the qualifications of potential new directors, or the continued service of existing directors, the Nominating/Corporate Governance Committee considers a variety of criteria, including the individual's reputation for honesty and integrity; respect from leaders and the general citizenry in the community in which the individual resides; the individual's knowledge of business principles and intellectual capacity to quickly grasp and understand the intricacies of the Company's businesses; attainment of official status with a leading company, agency, educational institution, or other form of enterprise; accessibility geographically and otherwise for meetings; specialized skills or expertise; independence; financial expertise; freedom from conflicts of interest; ability to understand the role of a director; and ability to fully perform the duties of a director. While candidates recommended by stockholders will generally be considered in the same manner as any other candidate, special consideration will be given to existing directors desiring to stand for re-election given their history of service and their knowledge of the Company, as well as the Board's knowledge of their level of contribution resulting from such service. Stockholders wishing to recommend for nomination or nominate a director should contact the Company's Secretary for a copy of the relevant procedure for submitting nominations and a full delineation of the criteria considered by the Nominating/Corporate Governance Committee when evaluating potential new directors or the continued service of existing directors.

The Company has not adopted any formal policies or procedures for the review, approval, or ratification of transactions between the Company and its related persons that may be required to be reported under the SEC disclosure rules. Such transactions, if and when they are proposed or have occurred, have been or will be reviewed by the entire Board (other than the director involved) on a case-by-case basis. The Company's Corporate Code of Conduct does contain several provisions that would provide valuable guidance for the review of such transactions.

The Board believes that the Company's CEO is best situated to serve as Chair of the Board because she is the director most familiar with the Company's business and industry, and most capable of effectively identifying strategic priorities and leading the discussion and execution of strategy.

The Board has an active role, as a whole and at the committee level, in overseeing management of the Company's risks. The Board regularly reviews information regarding the Company's credit, liquidity, and operations, as well as the risks associated with each. The Company's Compensation Committee is responsible for overseeing the management of risks relating to the Company's executive compensation plans and arrangements. The Audit Committee oversees management of financial risks. The Nominating/Corporate Governance Committee manages risks associated with the independence of the Board of Directors and potential conflicts of interest. While each committee is responsible for evaluating certain risks and overseeing the management of such risks, the entire Board of Directors is regularly informed through committee reports about such risks.

### **Speculative Trading and Hedging Policies**

The Company's securities trading policy prohibits "restricted personnel" (including directors, executive officers and certain other employees) from engaging in speculative trading of the Company's stock. Specifically, the policy (i) requires that Company stock purchased by restricted personnel in the open market must be held for a minimum of 6 months; (ii) prohibits restricted personnel from engaging in short sales; (iii) prohibits restricted personnel from holding Company stock in a margin account, whether for the purchase of Company stock or any other securities; and (iv) prohibits restricted personnel from trading puts and calls on the Company's stock. The policy does not specifically prohibit the purchase of financial instruments, including prepaid variable forward contracts, equity swaps, collars, and exchange funds, that are designed to hedge or offset any decrease in the market value of securities of the Company.

### **Compensation Committee Interlocks and Insider Participation**

The directors who served on the Compensation Committee during fiscal 2021 were Richard N. Cardozo, Patrick J. Quinn, and Joseph G. Stienessen. The Compensation Committee determines the compensation of the CEO and makes recommendations to the Board with respect to the compensation of the other executive officers of the Company, including those listed in the Summary Compensation Table on page 11. Board member Ms. Cohen did not participate in decisions regarding her own 2021 compensation.

None of the members of the Compensation Committee during fiscal 2021, or in the last three years, was an officer or employee of the Company or had any related party transaction with the Company. During fiscal 2021, none of the executive officers of the Company served as a member of the board or compensation committee of any entity that has one or more officers serving as a member of the Company's Board or Compensation Committee.

### **Director Compensation**

At the 2020 annual meeting of stockholders, stockholders approved the Non-Employee Director Compensation Plan, which sets forth the compensation to be paid to the Company's non-employee directors. In fiscal 2021, each non-employee director was paid an annual retainer of \$38,600 (which increased to \$40,000 beginning in 2022). In accordance with the Non-Employee Director Compensation Plan, 75% of the annual retainer is paid in cash in three equal quarterly installments, and the remaining 25% is paid in shares of the Company's common stock. The number of shares granted is determined by dividing the dollar amount of 25% of the annual retainer by the closing price of the Company's common stock on the last trading day of the calendar year (for 2021 the closing price was \$82.03), rounded down to the nearest whole share. No fractional shares are issued and each non-employee director is entitled to receive cash equal to the value of any fractional shares. In addition, each non-employee director is paid \$1,000 for each full day Board or committee meeting attended and \$500 for each half day Board or committee meeting attended. The Company reimburses basic and reasonable travel costs associated with attending a meeting of the Board or a committee that requires in excess of 100 miles of travel.

The fiscal 2021 compensation of non-employee directors of the Company is shown in the following table.

#### DIRECTOR COMPENSATION FOR FISCAL 2021

<u>Name</u>	<u>Fees Earned or Paid in Cash (\$) 2021<sup>1</sup></u>
Patrick J. Quinn	44,600
Richard N. Cardozo	44,100
Joseph G. Stienessen	44,600
Randy F. Lieble	42,600

<sup>(1)</sup> Fourth quarter annual retainer payments were paid in shares of common stock. In accordance with SEC regulations, these amounts are reported in the table as fees earned or paid in cash, rather than as stock awards. For the fourth quarter of 2021, each non-employee director received 117 shares, with a grant date fair value of \$9,597.51, computed in accordance with FASB ASC Topic 718 based on the actual number of shares of stock paid out and do not reflect the actual amounts earned. The shares issued are fully vested on the grant date.

#### Audit Committee Report

Each member of the Audit Committee is independent as defined by the rules of the New York Stock Exchange and the Board of Directors has determined that no member has a relationship to the Company that may interfere with the exercise of their independence from management of the Company. It is the purpose of the Audit Committee to assist the Board of Directors in fulfilling its oversight responsibilities relating to: (1) the integrity of the Company's financial statements, (2) the Company's compliance with legal and regulatory requirements, (3) the independent auditor's qualifications and independence, and (4) the performance of the Company's internal audit function and independent auditors.

The Audit Committee has reviewed and discussed with management and the independent auditors the Company's audited financial statements as of and for the year ended December 31, 2021, management's assessment of the effectiveness of the Company's internal control over financial reporting, and the independent auditors' attestation report on the Company's internal control over financial reporting. The Audit Committee has discussed with the independent auditors the matters required to be discussed by the applicable requirements of the SEC and the Public Company Accounting Oversight Board, including Audit Standard No. 1301, *Communications with Audit Committees*. The Audit Committee has received the written disclosures and letter from the independent auditors required by applicable requirements of the Public Company Accounting Oversight Board regarding the independent auditors' communications with the Audit Committee concerning independence, and has discussed with the independent auditors the independent auditors' independence. This included consideration of the compatibility of non-audit services with the auditors' independence.

Based on the Audit Committee's review and discussions referred to above, the Audit Committee recommended to the Company's Board that the Company's audited financial statements be included in the Company's annual report on Form 10-K for the year ended December 31, 2021, for filing with the SEC.

Submitted by members of the Audit Committee:

Joseph G. Stienessen  
Richard N. Cardozo  
Patrick J. Quinn

#### EXECUTIVE COMPENSATION AND OTHER INFORMATION

##### Compensation Discussion and Analysis

##### *Overview*

The Discussion and Analysis section addresses the material elements of the Company's executive compensation program, including its compensation philosophy and objectives and the fashion in which it is to be administered. It is intended to complement and enhance an understanding of the compensation information presented in the tables

that follow. As used in this Proxy Statement, the term “named executive officers” means the Company’s principal executive officer and principal financial officer for the 2021 fiscal year as well as the three other current executive officers named in the Summary Compensation Table on page 11. In this discussion and analysis, the term “Committee” means the Compensation Committee of the Board.

### ***Compensation Objectives and Philosophy***

The Company’s executive compensation program is intended to:

- provide fair compensation to executive officers based on their performance and contributions to the Company;
- provide incentives that attract and retain key executives;
- instill a long-term commitment to the Company; and
- develop a pride and sense of ownership.

The compensation program is therefore intended to attract, motivate, and retain executive officers who have the capability to manage the Company’s day-to-day operations and personnel, compete ethically in each of its competitive business segments, implement any strategic plans developed by the Company, and implement the Company’s strategic plan to increase stockholder value.

The principal element of the executive compensation program is base salary. An award of a discretionary bonus to reward exceptional performance is sometimes made. The Company provides health and life insurance benefits, a 401(k) program with a generous Company contribution, and other welfare benefits that are available to all of its salaried employees on a non-discriminatory basis. Awards of restricted stock are part of the executive compensation program. The Committee believes that restricted stock awards reward performance and align the interests of executives with the long-term interests of stockholders.

The objectives and factors considered with respect to the form and amount of each individual element of our compensation program are more fully described herein.

### ***Compensation Process***

The Committee has the responsibility to determine and approve the compensation of the CEO, to make recommendations to the Board with respect to the compensation of selected non-CEO executive officers, and to make recommendations to the Board with respect to incentive plans.

The Committee met on November 19, 2020, to review compensation matters and establish the base salary of the CEO for 2021. On the same date, the Board established the base salaries of other executive officers and approved discretionary cash bonuses to be paid at year-end. No executive officer made a recommendation regarding the form or amount of his or her own compensation. The CEO does provide the Committee with recommendations on salaries of the other executive officers. The Committee did not retain any compensation consultant to assist it in the review or determination of executive compensation in 2020 or 2021.

### ***Elements of Our Executive Compensation Program***

***Base Salary and Benefits.*** The base salaries for executive officers is intended to promote the Company’s compensation objectives generally and specifically to provide basic economic security at a level that will attract and retain talented executive officers. Annual increases in base salary of each of the Company’s executive officers, if any, are determined in accordance with its compensation policy and, where appropriate, the economic conditions in which the Company is operating. Individual job performance is the single most important factor in the Committee’s role in determining base salary. The base salaries of the executive officers were established at levels considered appropriate in light of the duties and scope of their responsibilities. For 2021, the Committee approved base salary increases of approximately 2.99% to 3.28% for the named executive officers.

The Company strives to provide employee benefits to executive officers and all other salaried employees that are consistent with benefits provided in the communities in which they reside, including 401(k), health insurance, life and disability insurance, and other welfare benefits. Executive officers participate in these plans on the same basis as other employees.

***Discretionary Bonus.*** Although the Company primarily relies upon awarding an adequate and proper base salary to promote its compensation objectives, the Committee also acknowledges the benefit of awarding discretionary bonuses. To this end, the Company’s executive officers may from time to time identify executive

officer contributions to the overall performance of the Company to the Committee and request that the Committee consider approving a bonus to reward such performance.

*Incentive, Equity, and Deferred Compensation.* The Company has found that SEC insider trading restrictions are such that it is difficult for executives to purchase stock on the open market without violating insider trading rules. Accordingly, with the stockholders' adoption of the National Presto Industries, Inc. 2017 Incentive Compensation Plan on May 16, 2017, the Compensation Committee has the authority to grant restricted stock awards at its discretion based on an employee's performance. In order to create ownership as well as provide incentives for future performance, with a grant date of December 31, 2021, the Committee granted restricted stock to the named executive officers and several other key employees pursuant to the 2017 Plan. The awards are denominated in dollars but were payable in common stock based on the closing stock price on the NYSE on December 31, 2021 (\$82.03). The Committee determined the dollar value of the awards based on job responsibilities, experience, and individual performance in 2021 as well as recommendations of the CEO. The awards made in 2021 recognized contributions to corporate performance.

*Perquisites.* In 2021, no named executive officer received perquisites having a value in excess of \$10,000. The Committee does not consider perquisites to be a material element of the Company's compensation program for executive officers.

*Termination and Change-in-Control Arrangements.* The Company does not maintain any employment or change-in-control agreements for its executive officers.

*Tax Considerations.* Prior to the Tax Cuts and Jobs Act of 2017 (the "2017 Tax Act"), Section 162(m) of the Internal Revenue Code of 1986, as amended, limited deductions to \$1 million for compensation paid to the CEO and each of the four most highly paid executive officers named in the Summary Compensation Table who are officers on the last day of the year, and that compensation that qualified as "performance-based" under Section 162(m) was exempt from this \$1 million deduction limitation.

Under the 2017 Tax Act, the performance-based exception has been repealed and the \$1 million deduction limit now applies to anyone serving as the CEO or the CFO at any time during the taxable year and the top three other highest compensated executive officers serving at fiscal year end. The new rules generally apply to taxable years beginning after December 31, 2017. Consistent with past practice, the Committee will design compensation programs that are in the best interests of the Company and its stockholders, with deductibility of compensation being one of a variety of considerations taken into account.

*Say on Pay Vote.* In making compensation decisions, the Committee considers the results of the Company's stockholder advisory vote approving the Company's executive compensation. Stockholders approved on an advisory basis the Company's "say on pay" proposal at the 2020 Annual Meeting of Stockholders with 95.5% of the votes cast (excluding abstentions) in favor of the compensation paid to our named executive officers.

### **Compensation Committee Report**

The Compensation Committee has reviewed and discussed with management the Compensation Discussion and Analysis contained under this heading. On the basis of its reviews and discussions, the Committee has recommended to the Board that the Compensation Discussion and Analysis section be included in the Company's annual report on Form 10-K for the year ended December 31, 2021, and this Proxy Statement.

Submitted by the Company's Compensation Committee:

Richard N. Cardozo  
Patrick J. Quinn  
Joseph G. Stienessen



## Summary Compensation Table

The following table sets forth compensation for individuals who served as principal executive officer and principal financial officer during fiscal 2021 and for each of the other three most highly compensated executive officers who were serving as executive officers as of December 31, 2021.

Name and Principal Position	Year	Salary (\$)	Bonus <sup>(1)</sup> (\$)	Stock Awards <sup>(2)</sup> (\$)	Option Awards (\$)	Non-Equity Incentive Plan Compensation (\$)	Change in Pension Value and Non-Qualified Deferred Compensation	All Other Compensation <sup>(3)</sup> (\$)	Total (\$)
							Earnings (\$)		
Maryjo Cohen, Chair of the Board, CEO, President	2021	629,232		99,995				26,678	755,904
	2020	610,000		99,926				27,928	737,854
	2019	595,001		99,969				27,301	722,271
Douglas J. Frederick, COO, Vice President, Secretary, General Counsel	2021	371,385		81,046				25,638	478,069
	2020	361,001	36,100	36,079				23,415	456,595
	2019	350,000	35,000	69,916				25,261	480,177
Richard L. Jeffers, Vice President of Sales	2021	327,135		40,769				14,729	382,632
	2020	318,001		29,978				14,434	362,413
	2019	309,001		29,964				14,149	353,114
Jeffery A. Morgan, Vice President of Engineering	2021	230,242		32,976				12,170	275,388
	2020	223,800		29,978				12,153	265,931
	2019	217,300		19,976				11,076	248,352
David J. Peuse, Treasurer <sup>(4)</sup>	2021	185,193		24,937				16,127	226,258
	2020	183,402	10,000	19,985				15,396	228,783
	2019	166,731	5,000	4,950				13,018	189,698

<sup>(1)</sup> Amounts shown for 2020 represent discretionary cash bonuses granted with respect to 2020 performance but paid in January 2021. Amounts shown for 2019 represent discretionary cash bonuses granted with respect to 2019 performance but paid in January 2020.

<sup>(2)</sup> These amounts reflect the grant date fair value of restricted stock awards computed in accordance with FASB ASC Topic 718 based on the closing price of the Company's common stock on the date of grant and do not reflect the actual amounts earned. See the Grants of Plan-Based Awards During Fiscal Year 2021 table below and the accompanying disclosure for information on the actual number of shares of restricted stock paid out in fiscal 2021.

<sup>(3)</sup> All Other Compensation includes 401(k) employer contributions, the value of life and disability insurance premiums paid by the Company, and the dividends paid related to the stock awards identified for each year, but paid in March of the following year. For the year 2021, 401(k) employer contributions included \$20,300 for Ms. Cohen and Mr. Frederick, \$11,600 for Mr. Jeffers, \$9,469 for Mr. Morgan and \$13,867 for Mr. Peuse.

<sup>(4)</sup> Mr. Peuse was appointed Treasurer effective May 21, 2019.

## Grants of Plan-Based Awards During Fiscal Year 2021

The following table shows all plan-based awards granted to the named executive officers during fiscal 2021.

Name	Grant Date	Committee Action Date	Estimated Future Payouts Under Non-Equity Incentive Plan Awards			Estimated Future Payouts Under Equity Incentive Plan Awards			All Other Stock Awards: Number of Shares of Stock or Stock Units (#) <sup>(1)</sup>	All Other Option Awards: Number of Securities Underlying Options (#)	Exercise or Base Price of Option Awards (\$/Sh)	Grant Date Fair Value of Stock and Option Awards <sup>(2)</sup>
			Threshold (\$)	Target (\$)	Maximum (\$)	Threshold (#)	Target (#)	Maximum (#)				
Maryjo Cohen	12/31/2021	11/18/2021							1219		99,995	
Douglas J. Frederick	12/31/2021	11/18/2021							988		81,046	
Richard L. Jeffers	12/31/2021	11/18/2021							497		40,769	
Jeffery A. Morgan	12/31/2021	11/18/2021							402		32,976	
David J. Peuse	12/31/2021	11/18/2021							304		24,937	

<sup>(1)</sup> These amounts reflect stock awards denominated in dollars but payable in shares of restricted stock based on the closing price of the Company's common stock on December 31, 2021, under the 2017 Incentive Compensation Plan.

<sup>(2)</sup> These amounts reflect the grant date fair value of the awards computed in accordance with FASB ASC Topic 718 based on the actual number of shares of restricted stock paid out and the closing price of the Company's common stock on the grant date (\$82.03 per share) and do not reflect the actual amounts earned.

The stock awards granted on December 31, 2021, were denominated in dollars but payable in common stock based on a per share price of \$82.03, the closing price of the Company's common stock on December 31, 2021. Unless vested earlier in accordance with the 2017 Incentive Compensation Plan, the restricted stock awards will vest 100% on March 15, 2027, assuming the employee remains in the Company's employ through such date. Certificates evidencing the shares related to the awards were registered to the named individuals upon the execution of a Restricted Stock Award Agreement, which occurred on January 3, 2022, in accordance with the provisions of the 2017 Incentive Compensation Plan. The executive officers have voting and dividend rights in unvested restricted shares.

## Outstanding Equity Awards At 2021 Fiscal Year-End

The following table shows all outstanding equity awards held by the named executive officers at the end of fiscal 2021.

<b>STOCK AWARDS</b>					
<b>Name</b>	<b>Grant Date</b>	<b>Number of Shares or Units of Stock That Have Not Vested (#)<sup>(1)</sup></b>	<b>Market Value of Shares or Units of Stock That Have Not Vested (\$)<sup>(2)</sup></b>	<b>Equity Incentive Plan Awards: Number of Unearned Shares, Units, or Other Rights That Have Not Vested (#)</b>	<b>Equity Incentive Plan Awards: Market or Payout Value of Unearned Shares, Units, or Other Rights That Have Not Vested (\$)</b>
Maryjo Cohen	11/17/16	939	77,026		
	12/31/17	1,005	82,440		
	12/31/18	855	70,136		
	12/31/19	1,131	92,776		
	12/31/20	1,130	92,694		
	12/31/21	1,219	99,995		
Douglas J. Frederick	11/17/16	236	19,359		
	1/3/17	1,431	117,385		
	12/31/17	260	21,328		
	12/31/18	748	61,358		
	12/31/19	791	64,886		
	12/31/20	408	33,468		
Richard L. Jeffers	12/31/21	988	81,046		
	11/17/16	93	7,629		
	12/31/17	100	8,203		
	12/31/18	256	21,000		
	12/31/19	339	27,808		
	12/31/20	339	27,808		
Jeffery A. Morgan	12/31/21	497	40,769		
	11/17/16	46	3,773		
	12/31/17	100	8,203		
	12/31/18	85	6,973		
	12/31/19	226	18,539		
	12/31/20	339	27,808		
David J. Peuse	12/31/21	402	32,976		
	11/17/16	37	3,035		
	12/31/17	65	5,332		
	12/31/18	34	2,789		
	12/31/19	56	4,594		
	12/31/20	226	18,539		
	12/31/21	304	24,937		

<sup>(1)</sup> Assuming the employee remains in the Company's employ through such date, the restricted stock granted 11/17/2016 vests 100% on March 15, 2022; the restricted stock granted 1/3/2017 vests 100% on March 15, 2022; the restricted stock granted 12/31/2017 vests 100% on March 15, 2023; the restricted stock granted on 12/31/2018 vests 100% on March 15, 2024; the restricted stock granted on 12/31/19 vests 100% on March 15, 2025; the restricted stock granted on 12/31/2020 vests 100% on March 15, 2026; and the restricted stock granted on 12/31/2021 vests 100% on March 15, 2027. All restricted stock awards vest upon retirement as set forth in the 2010 Incentive Compensation Plan and related documents and the 2017 Incentive Compensation Plan and related documents.

<sup>(2)</sup> Calculations based on the closing price of the Company's common stock of \$82.03 on December 31, 2021.

## Option Exercises and Stock Vested in Fiscal Year 2021

No options were granted or exercised by the named executive officers during fiscal 2021. The following restricted stock awards granted to the named executive officers vested during fiscal 2021.

STOCK AWARDS			
Name	Vesting Date	Number of Shares Acquired on Vesting (#)	Value Realized on Vesting (\$) <sup>(1)</sup>
Maryjo Cohen	3/15/2021	1,206	126,353
Douglas J. Frederick	3/15/2021	294	30,802
Richard L. Jeffers	3/15/2021	120	12,572
Jeffery A. Morgan	3/15/2021	241	25,250
David J. Peuse	3/15/2021	48	5,029

<sup>(1)</sup> Calculations based on the closing price of the Company's common stock on the vesting date (\$104.77 per share).

## Potential Payments Upon Termination or Change-in-Control

The Company does not have any change-in-control agreements with any executive officer, director, or employee. The 2010 and 2017 Incentive Compensation Plans under which restricted stock awards have been granted provide that in the event of a change-in-control or the employee's employment is terminated due to death, disability, or retirement (as defined in the plans), the shares of restricted stock would immediately vest.

The amounts shown in the following table reflect the potential value to the named executive officers of acceleration of all unvested restricted stock awards upon a change-in-control of the Company and termination of employment due to death, disability, or retirement (as defined in the plans), assuming that the change-in-control and termination of employment were effective as of December 31, 2021, and based on the closing price of the Company's common stock of \$82.03 on December 31, 2021. The amounts below are estimates of the amounts that would be paid to the named executive officers; the actual amounts to be paid can only be determined at the actual time of a change-in-control or an officer's termination of employment.

ACCELERATED PORTION OF RESTRICTED STOCK AWARDS		
Name	Number (#) <sup>(1)</sup>	Value (\$) <sup>(2)</sup>
Maryjo Cohen	6279	515,066
Douglas J. Frederick	4862	398,830
Richard L. Jeffers	1624	133,217
Jeffrey A. Morgan	1198	98,272
David J. Peuse	722	59,226

<sup>(1)</sup> Total number of shares related to unvested restricted stock as of December 31, 2021, including those with a grant date of December 31, 2021.

<sup>(2)</sup> Total value of unvested restricted stock awards as of December 31, 2021, that would be accelerated.

## CEO Pay Ratio Disclosure

Under rules adopted pursuant to the Dodd-Frank Act of 2010, the Company is required to calculate and disclose the total compensation paid to its median paid employee, as well as the ratio of the total compensation paid to the median employee as compared to the total compensation paid to the Company's CEO. Due to estimates, assumptions, adjustments and statistical sampling permitted under SEC rules, the pay ratio disclosed by other companies may not be comparable with the pay ratio that the Company reports.

As of December 31, 2021, the Company employed 900 employees (including full-time and part-time employees and excluding the CEO). For those 900 employees, their 2021 gross earnings were used as the starting point for total compensation. Salaries and wages were not annualized for those employees who were not employed for the full year of 2021. Other compensation, determined in the same manner that the Company determined the total compensation

of the named executive officers for purposes of the Summary Compensation Table (i.e. 401(k) employer match, restricted stock awards, dividends paid related to the restricted stock awards, and the value of life and disability insurance premiums paid by the Company), was added to the gross earnings amount to determine total compensation. For 2021, the median-compensated employee (i.e. the 450th employee) had total compensation of \$41,991. As set forth in the Summary Compensation Table, the CEO's total compensation for 2021 was \$755,904. The CEO to median employee pay ratio for 2021 was therefore 18.00:1 (\$755,904/ \$41,991).

## **PROPOSAL NUMBER 2**

### **RATIFY APPOINTMENT OF THE INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM**

The Board of Directors is submitting the selection of RSM US LLP to serve as the Company's independent registered public accounting firm for fiscal 2022 for ratification in order to ascertain the views of stockholders on this selection. Proxies solicited by the Board of Directors will, unless otherwise directed, be voted to ratify the appointment by the Audit Committee of RSM US LLP as the Company's independent registered public accounting firm for the fiscal year ending December 31, 2022. If stockholders do not ratify the appointment of RSM US LLP, the Audit Committee will reconsider its selection, but it retains the sole responsibility for appointing and terminating the Company's independent registered public accounting firm. Even if the appointment is ratified, the Audit Committee, in its discretion, may direct the appointment of a different independent registered public accounting firm at any time during the year if the Audit Committee determines that such a change would be in the Company's and the stockholders' best interests.

It is not anticipated that a representative of the accounting firm will be present at the Annual Meeting.

**The Board of Directors recommends a vote FOR the ratification of RSM US LLP as the Company's independent registered public accounting firm for fiscal 2022.**

### **Change in Independent Registered Public Accounting Firm in 2020**

As reported in the Company's Report on Form 8-K filed on October 29, 2020 ("Auditor 8-K"), on October 23, 2020, the Audit Committee (i) dismissed BDO USA LLP ("BDO") as the Company's independent registered public accounting firm, effective following completion of the 2020 audit, and (ii) engaged RSM US LLP ("RSM") as the Company's independent registered public accounting firm for the fiscal year ending December 31, 2021, contingent upon completion of RSM's acceptance procedures. The decision to change audit firms stemmed from a 2015 Audit Committee resolution to issue a request for bid of the Company's independent audit work no less frequently than once every five years.

For the fiscal years ending December 31, 2019 and 2018, BDO's reports on the Company's consolidated financial statements did not contain an adverse opinion or a disclaimer of opinion, nor were qualified or modified as to uncertainty, audit scope, or accounting principles. However, BDO's audit reports on the Company's internal control over financial reporting as of December 31, 2019 and 2018, did contain an adverse opinion due to a material weakness as noted below.

During the fiscal years ended December 31, 2019 and 2018, and the subsequent interim reporting period through October 23, 2020, there were (1) no disagreements with BDO on any matter of accounting principles or practices, financial statement disclosures, or auditing scope or procedures, which, if not resolved to the satisfaction of BDO, would have caused BDO to make reference to the subject matter of the disagreements in connection with its reports, and (2) no events of the type listed in paragraphs (A) through (D) of Item 304(a)(1)(v) of Regulation S-K, except, as previously disclosed, a material weakness in the Company's internal control over financial reporting related to revenue recognition for the fiscal years ended December 31, 2019 and 2018. The Company did not properly design and maintain effective controls over revenue for its Defense segment, as the controls failed to demonstrate an appropriate level of precision over the assessment and documentation of the point-in-time pattern of revenue recognition, and did not fully consider alternative use and the impact of certain termination clauses in its contracts with customers that might create a legal right for payment for work completed prior to the contract termination that would include a reasonable profit margin.

The Company provided BDO with a copy of the Auditor 8-K and asked BDO to provide a letter addressed to the Securities and Exchange Commission stating whether BDO agrees with the statements contained in the Auditor

8-K. A copy of BDO’s letter is attached as Exhibit 16.1 to the Auditor 8-K.

During the fiscal years ended December 31, 2019 and 2018, and the subsequent interim period through October 23, 2020, RSM provided (i) assistance in the remediation of the material weakness in internal controls over revenue recognition in the Company’s Defense segment mentioned above; (ii) limited scope technical accounting consulting related to the timing of revenue recognition for three of the Company’s contracts with customers in its Defense segment; and (iii) technical accounting and risk consulting services related to and the adoption of Accounting Standards Update 2016-13 – *Financial Instruments – Credit Losses (Topic 326): Measurement of Credit losses on Financial Instruments*, as updated.

Other than the matters described above, during the fiscal years ended December 31, 2019 and 2018, and the subsequent interim reporting period through October 23, 2020, the Company did not consult RSM with respect to (i) the application of accounting principles to a specified transaction, either contemplated or proposed, or the type of audit opinion that might be rendered on the Company’s financial statements, and no written report or oral advice was provided to the Company by RSM that was an important factor considered by the Company in reaching a decision as to any accounting, auditing or financial reporting issue, or (ii) any matter that was either the subject of a disagreement (as defined in Item 304(a)(1)(iv) of Regulation S-K) or a reportable event (as described in Item 304(a)(1)(v) of Regulation S-K).

### INDEPENDENT REGISTERED PUBLIC ACCOUNTANTS

The Audit Committee meets with representatives of the independent registered public accounting firm to review its comments and plans for future audits.

The Company’s independent registered public accounting firm for the year ended December 31, 2021 was RSM US LLP and for the year ended December 31, 2020, the Company’s independent registered public accounting firm was BDO USA, LLP.

The aggregate fees billed to the Company by BDO USA, LLP for 2020, and RSM US LLP for 2021 and 2020, the independent registered public accountants, for professional services rendered are as follows:

	Audit Fees <sup>(1)</sup>	Audit-Related Fees	Tax Fees <sup>(2)</sup>	All Other Fees
Year ended December 31, 2021 <sup>(3)</sup>	\$469,000	\$0	\$7,000	\$0
Year ended December 31, 2020	\$482,000 <sup>(4)</sup>	\$0	\$1,000 <sup>(5)</sup>	\$62,000 <sup>(6)</sup>

<sup>(1)</sup> Includes fees for financial statement audits, 10-Q reviews, Sarbanes-Oxley 404 controls work, and related expenses.

<sup>(2)</sup> Includes tax return planning and review.

<sup>(3)</sup> Fees for 2021 are estimates.

<sup>(4)</sup> The Company paid fees in the amount of \$482,000 to BDO USA, LLP for financial statement audits, 10-Q reviews, Sarbanes-Oxley 404 controls work and related expenses for the year ended December 31, 2020.

<sup>(5)</sup> The Company paid fees in the amount of \$1,000 to BDO USA, LLP for tax fees for the year ended December 31, 2020.

<sup>(6)</sup> During the year ended December 31, 2020, the Company paid RSM US LLP \$62,000 for assistance in the remediation of a material weakness in internal control over financial reporting and technical accounting and risk consulting services related to the adoption of an accounting standard.

In accordance with the Audit Committee charter, the Audit Committee must review and, in its sole discretion, pre-approve an itemized budget for the independent auditors’ annual engagement letter and all audit, audit-related, tax, and other permissible services proposed to be provided by the independent auditor in accordance with the applicable New York Stock Exchange listing standards and United States Securities and Exchange Commission rules, and the fees for such services. The Audit Committee approved all services provided by RSM US LLP and BDO USA, LLP during fiscal years 2021 and 2020.

## OTHER MATTERS

The Company will pay the entire cost of preparing, assembling, and mailing the proxy materials and soliciting votes. Management has made no arrangement to solicit proxies for the meeting other than by use of mail, except that some solicitation may be made by telephone, facsimile, email, or personal calls by officers or regular employees of the Company. The Company will, upon request, reimburse brokers and other persons holding shares for the benefit of others in accordance with the rates approved by the New York Stock Exchange for their expenses in forwarding proxies and accompanying material and in obtaining authorization from beneficial owners of the Company's stock to give proxies.

The Board of Directors knows of no other matters to be brought before this Annual Meeting. If any other matter is properly presented for a vote at the meeting, however, it is the intention of each person named in the proxy to vote such proxy in accordance with his or her judgment on such matters.

**The 2021 Annual Report is enclosed with this Proxy Statement and contains the Company's financial statements for the fiscal year ended December 31, 2021. National Presto Industries, Inc. 2021 Annual Report and Form 10-K annual report on file with the Securities and Exchange Commission may be obtained, without charge, upon written request to Douglas J. Frederick, Secretary, National Presto Industries, Inc., 3925 North Hastings Way, Eau Claire, Wisconsin 54703, phone number 1-800-945-0199 Ext. 2244. Copies of exhibits to Form 10-K may be obtained upon payment to the Company of the reasonable expense incurred in providing such exhibits.**

## STOCKHOLDER PROPOSALS

The Company expects the 2023 Annual Meeting of Stockholders will be held on May 16, 2023. Any stockholder who desires to present a proposal at the 2023 Annual Meeting must deliver the written proposal to the Secretary of the Company at 3925 North Hastings Way, Eau Claire, Wisconsin 54703:

- Not later than December 13, 2022, if the proposal is submitted for inclusion in the Company's proxy materials for the 2023 Annual Meeting pursuant to Rule 14a-8 under the Securities Exchange Act of 1934; or
- Not later than February 16, 2023, if the proposal is submitted pursuant to the Company's bylaws, in which case the Company is not required to include the proposal in its proxy materials.

Stockholders may present a proposal at the 2023 Annual Meeting for consideration only if proper notice of the proposal has been given in accordance with one of these requirements. Recommendations of Director nominees for the 2023 Annual Meeting may be made only if advance written notice in accordance with the bylaws is delivered to the Secretary of the Company by February 16, 2023 (but December 13, 2022, if any such candidate, if subsequently nominated by the Company's Nominating Committee, is to be included in the Proxy Statement).

BY ORDER OF THE BOARD OF DIRECTORS

Douglas J. Frederick, Secretary